Trammell CrowCompany

April 5, 2013

Houston-Galveston Area Council Attn: Alan Clark Director of Transportation Planning P.O. Box 22777 Houston, TX 77227

Re: Memorial Drive Reconstruction

Dear Mr. Clark:

I am the Houston City Leader for Trammell Crow Company, a leading commercial real estate developer. We are actively developing several kinds of new commercial projects around the Houston area. Currently our largest project under development is a 546,000 sf office building, Energy Center III, located at the Southwest corner of Eldridge and Interstate 10. This is our third large office building in this area, and we have plans for more.

As I am sure you know, the Energy Corridor area is the most active office development submarket in the Houston region. It is home to many of Houston's largest and most prominent employers. This combination of location, amenities, access, and proximity to residential areas has made the area popular with major energy and related companies. With the popularity of the area, traffic safety and congestion are significant concerns.

A very important project to enhance the safety and mobility of the area is the Memorial Drive Reconstruction project. We understand that the portion of the project between N. Eldridge Parkway and N. Kirkwood Road is under design and under consideration for construction soon. Trammell Crow Company is very supportive of this project, which will enhance the safety, mobility, and aesthetic appeal of this important area and its communities. This part of Memorial provides a vital link to area amenities, as well as commuting to and from major office projects in the Energy Corridor. It is currently four lanes undivided, with many commercial and retail properties along it. It is dangerous and congested, and really needs to be improved.

We request that this project be given the highest priority amongst the projects you are considering. The economic vitality of this area, including the major office employers in the area, will bring additional growth. This stretch of Memorial Drive should be rebuilt and operating in a way that will properly service the needs of the area. We appreciate the efforts of the Memorial Super Neighborhood Council to study and communicate on this issue.

Thank you,

Jim Casey

Trammell Crow Company

Senior Managing Director